



Parochial Report 2015-16 Financial Report 2016-17 Budget Report

Open your eyes and look at the fields! They are ripe for harvest. $_{\mbox{\tiny John 4:35}}$

Observations from the Presidentp. 2	2015-16 Numbers and Graphsp. 10
Parochial Reportp. 5	2016-17 Budget Reportp. 20
2015-16 Financial Reportp. 8	2016-17 Numbers and Graphsp. 22

www.CLBA.org

BC16 PAROCHIAL REPORT



Paul Larson

Introduction:

It is apparent from the Scriptures that there are good, faithful, and kingdom-forwarding reasons for counting people and resources (cf. Acts 2:41, Luke 14:28-31). And, there are proud, insecure, and faithless reasons for doing the same (cf. 1 Chronicles 21:1-2, Acts 5:1-10). "Lord, lead us to count and consider in a godly and faithful way that seeks only your glory and the further coming of your kingdom!"

You will find below the Parochial Report for the Church of the Lutheran Brethren, representing the data gathered at the end of the ministry year 2015. To this convention we have chosen to focus on the composite data, charts, and graphs for the current year, as well as in reference to the previous patterns over the last 15-20 years. Convention delegates familiar with past parochial reports will notice missing the data on specific individual congregations. This is by design. The data for an individual congregation will be delivered separately to that congregation. Any delegate seeking comprehensive data for all individual congregations may request the Office of the President to have a copy emailed to you.

This change and choice is honestly a reflection of my own experience of being given this data at conventions past. Each convention I would find myself wrestling with whether I would or should turn to these pages and look at any data other than my own congregation, and then do battle trying to find any reason other than under Law to look beyond my own congregation. At least in my experience, I

found that it became a distraction catering to the poorer parts of me: comparison or insecurity at best, pride or shame at worst. If I project my own foible too broadly to others, you have my apology. And, again the comprehensive individual congregational data is available to any who ask.

What I believe presents as the more helpful evaluation of data is a look at our church body in whole, and in seeing trends of people and finances. The categories congregational include members. children, parishioners (individuals above confirmation age, but not yet confessing members), and the composite of these three termed "congregation." In addition, there are numbers for Sunday School/ education, worship service attendance, congregational offerings and income, and synodical contributions. Following this numerical spreadsheet which shows a history over approximately the last 20 years, you will find graphs of trends for each of the categories above. These are followed by two charts depicting graphically the distribution of our churches by membership and attendance into different size categories.

SOME GENERAL OBSERVATIONS:

- Membership in the CLB has been relatively steady over the past 17 years, with us presently being at about the same number as 15-20 years ago. There was a bubble increase in the mid first decade of the 2000s, before leveling back. There has been a subtle increase in the last two years.
- A similar pattern in Parishioners may

- be noted, though the last three years have seen a noticeable dip.
- Not surprisingly, given increased cultural busyness/fragmentation, diverse work schedules, increasing options and appeals for discretionary time, and an overall movement in post-Christendom toward disengagement from faith structures: worship service attendance has been in a modestly declining attendance pattern.
- I think it is a worthy consideration, that given an increasing passing of the baton of our mission ownership to millennial believers in the coming years, and that our calling is to be essentially a disciple-making movement, perhaps a different or more varied composite of measuring vitality and "growth," including but beyond membership and attendance, must be pursued in the future. Membership and attendance may be the clearest and easiest metric to count, but not the complete or even most accurate indicator of health and growth.
- Of good encouragement, there has been a considerable rise in the last 17 years in congregational giving. At the same time synodical contributions over that same period have remained relatively flat, perhaps precipitated by, or leading to, more focused International Mission and North American Mission endeavor, plus a synodical reorganization that occurred for greater efficiency as well as more lithe decision-making.

FURTHER ASSESSMENT OF THESE PATTERNS:

- In 2000, congregational income was \$13,873,000 while synodical support was \$2,355,332 (the latter number approximately 17% of the former).
- Using the US Bureau of Labor $Inflation\,calculator, those\,2000\,figures$ for congregational and synodical giving would equal \$19m & \$3.24m respectfully in 2015 US dollars. Actual 2015 congregational giving exceeded that inflation significantly: \$23,534,892, while synodical giving came considerably short of the inflation index: \$2.479.438 (the 2015 number for synodical contribution being 10.5% of the congregational giving figure). Social Security Administration national wage figures give a coordinate picture. In the previous 15 years there has been a 38% increase in inflation, a 53% increase in national wages, but with CLB membership and attendance mostly flat if not mildly decreasing over that same period there has coordinately been a 69% increase in congregational giving.
- Obviously, this is very encouraging news (and perhaps another metric of health) that congregational giving has significantly exceeded inflation and earning indexes.
- That synodical contribution has not kept pace with those patterns is a consideration of complexity. Certainly, we have a smaller CLB missionary force than in previous decades, now focused greatly on unreached people groups (after

- national helping launch other Lutheran Brethren churches). Church planting is now more greatly shared in ownership and support by local congregations. There is also an obviously higher cost of doing congregational ministry with a move to appropriately bring pastoral compensation into more equitable ranges, dramatic healthcare coverage cost increase, as well as a host of other factors such as a trend of lessening volunteer energies and coordinate congregational increased paid support positions. There are also trends toward greater and more local congregational ownership of various mission endeavor.
- Of more concerning than financial metrics of vitality are the indicators of our engagement with children in our congregations. The data attached show that the number of children in our churches has dropped about 1000 from approximately 5800 in 2000-01 to approximately 4800 in 2015, representing a 17% drop in 15 years. Certainly such as the following are influencing factors: a trend toward smaller families, an aging church population, widespread cultural disconnect of millennials with the Church, and the overall marginalizing impact of doing ministry in post-Christendom where a few percentage of unchurched can be "be brought back to church" and essentially are products of a pagan culture. Yet the challenge and need of specifically engaging our young

(children, youth, young adults) not only with the substance of our theology, but also with a passion for its gift and mission, inviting people to the grace and freedom of life in the Gospel—this is critical for us to face and improve.

SUMMARY THOUGHTS AND GOALS:

Overall, for a Church body in post-Christendom America, "holding its own" might be of some comfort in view of sizable drops of membership and attendance in many large mainline denominations. However, that solace or satisfaction seems much too close to the wilting reasoning of the unworthy servant in the parable of the talents, content and comforted that he had basically sustained for his master the talent given him. There are many complex challenges and changes facing the whole Church around the world, including concerning trends in our own land which may increasingly move the Church to a place of doing mission from the fringe of culture much more like the Church in Acts. (There is also great opportunity here!) Some of our congregations and pastors are and will face innovative options in bivocational ministry; larger "resource congregations" may be led to partner with other congregations to provide expertise and share gift areas which enable other congregations in their mission. I pray for a holy confidence and discontentment among us that believes and pursues, neither guilted

BC16 Parochial Report



Paul Larson

nor complacent, but fired with clarity and sacrifice for us to be more and more an effective, reproducing disciple-making movement! One that is planting churches internationally and nationally, and nurturing and resourcing congregational vitality.

- Indeed, we have a precious gift of theology and mission to share. We humbly ask God to bring his kingdom among us and through us in a greater way.
- The ministry of Advancement ("Lifting Our Eyes") can yield a critical thrust of new missionaries; newly planted churches in a variety of designs of partnership with congregations, clusters, and advocacy groups; and noticeable progress in the tangible way we will resource existing churches in congregational vitality. There is a new day and opportunity for a coordinated

- advancement team effort to create long-term relationships of supportive ownership of our shared mission. This team will now be served and led by a full time advancement associate.
- Yes, engaging and re-engaging the ownership and passion of our mission and theology among our children, youth, young adult millennials-through various means such as lay disciple formation, mentoring, summoning into leadership and use of gifts, creative "gap year" possibilities, effective means of creating holistic community/training/mission in our congregations and beyond-this is an essential pursuit.
- Lastly, I would like to report that in my travels and in many, many conversations throughout the Church, I have been greatly encouraged! While certainly there are local challenges of ministry, and some

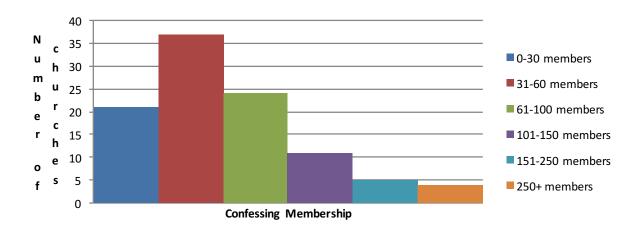
of our congregations are struggling to sustain and advance, yet overall I have been met with a positive solidarity of our shared theology and mission. I have had it confirmed many times that indeed we do have a precious gift to share; we are a people firmly under the authority and life-giving work of God's Word; and I have been encouraged by the signs of rising young leaders among us.

Rev. Paul Larson serves the Church of the Lutheran Brethren as President.

BC16 PAROCHIAL REPORT

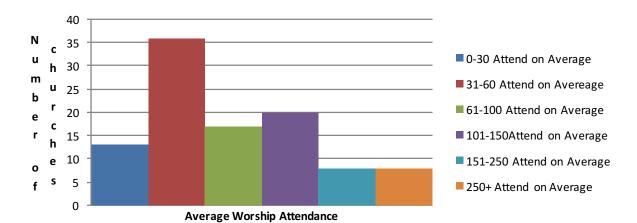
CLB Churches:

Confessing Members



CLB Churches:

Worship Attendance



BC16 PAROCHIAL REPORT

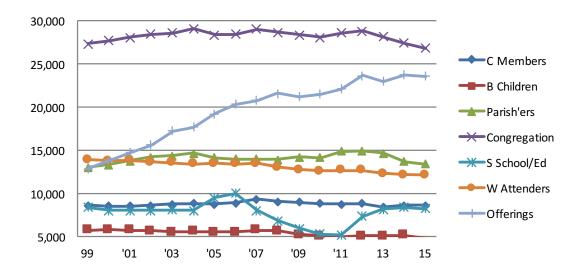


STATISTICS:

	'96	'97	'98	99	'00	'01	'02	'03	'04	'05	'06
C Members	8,524	8,575	###	8,612	8,559	8,540	8,598	8,753	8,860	8,736	8,907
B Children	5,485	5,514	####	5,723	5,818	5,731	5,672	5,497	5,579	5,487	5,520
Parish'ers	11,917	12,602	####	13,020	13,341	13,798	14,196	14,348	14,641	14,109	13,981
Congregation	25,926	26,691	####	27,355	27,718	28,069	28,466	28,598	29,080	28,332	28,408
S School/Ed	9,221	8,918	####	8,374	8,003	8,002	8,049	8,083	8,005	9,513	9,968
W Attenders	13,487	13,620	####	13,911	13,731	13,812	13,613	13,566	13,361	13,451	13,375
Offerings	11,061	11,874	####	12,881	13,873	14,754	15,593	17,253	17,680	19,208	20,357
Congregation Income	######	######	####	######	13,873,000	14,754,000	15,593,000	17,253,000	17,680,000	19,208,000	20,357,000
Synod Contributions			####	######	2,355,332	2,425,997	2,396,678	2,286,421	2,078,490	2,062,722	2,322,649

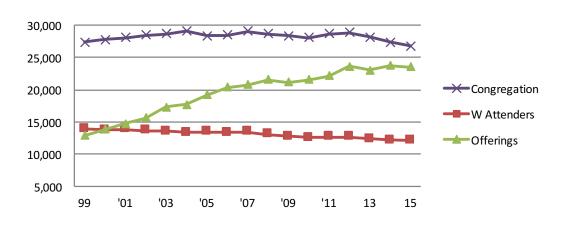
CONGREGATIONAL TRENDS:

17 Years



COMPARISON:

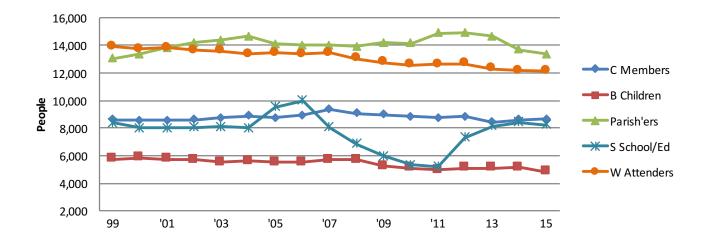
Worship Attendance to Congregational Income



'07	'08	'1	09	10	'11	'12	13	14	15	
9,3	47	9,070	8,988	8,805	8,748	8,808	8,405	8,597	8,620	
5,6	96	5,682	5,216	5,074	4,943	5,089	5,085	5,111	4,797	
13,9	89	13,901	14,169	14,148	14,896	14,908	14,643	13,683	13,365	
29,0	32	28,653	28,373	28,027	28,587	28,805	28,133	27,391	26,782	total of members baptised and parish
8,0	47	6,826	5,942	5,304	5,183	7,318	8,139	8,399	8,232	
13,4	48	13,034	12,751	12,584	12,621	12,672	12,313	12,154	12,129	
20,7	57	21,555	21,183	21,518	22,111	23,615	22,972	23,702	23,535	line nine x .001
20,757,0	00 21	1,555,491	21,182,632	21,518,240	22,110,731	23,614,536	22,971,807	23,702,242	23,534,892	from PR
2,308,3	57 2	2,160,264	2,177,485	1,994,410	2,220,434	2364100	2,568,409	2,649,811	2,479,438	This number is CLB Operating ministry contribution totals

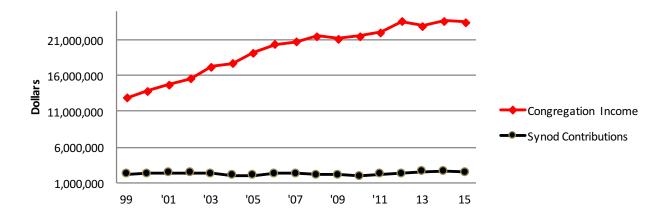
COMPARISON:

Worship Attendance to Members, Parishioners and Sunday School Enrollment



COMPARISON:

Congregational Income to Synodical Contribution



2015-16 FINANCIAL REPORT

CLB

LAWAYNE ROGNESS

INTRODUCTORY COMMENTS:

The following financial reports cover the most recent fiscal year, May 1, 2015 - April 30, 2016, for all CLB funds, in a summarized form. In reviewing these reports, it is important that you understand the difference between what is labeled the Operating Ministry Fund Group and the Capitalization Fund Group. These labels are intended to help you distinguish between the two different financial objectives that are reflected in the various funds that make up the Church of the Lutheran Brethren's financial base. Let me briefly explain the difference. Operating Ministry Fund Group is the day-to-day operations of our ministry. This is where offerings and contributions are deposited and expenses of our missions are paid. This is the part of the CLB that makes up the mission of the Church. On the other hand, Capitalization Fund Group is the area of our financial bookkeeping where we report all of our investments such as church loans, congregational church deposits, endowments and all of the CLBA building and property assets. This area of our financial picture is pretty much driven outside of general gifts and contributions and relies heavily on financial economics.

We present most of the enclosed financial reports in alignment with those two groupings of funds, Operating Funds and Capital Funds. Please pay attention to the titles of the various financial reports

so that you have a good understanding about which group of funds is represented on a given report.

Also, on pages 16 and 17, we present consolidated (overall combined) financial reports for the Church of the Lutheran Brethren so that you have a sense of what our overall financial picture is when the two groupings are merged together. That Consolidated picture is the view that an outside investor (i.e., bank, etc.) or regulatory agency would most likely be interested to focus on. But for our CLB internal management purposes, the distinction between the two fund groups is of great importance, but our day-to-day focus is much more intent on the Operating Ministries.

I am happy to report that this year our financial information contained herein is being reported in the Audited form as well as the consolidated reports on pages 16 and 17 that contain FY2014-15 financial information for comparative purposes. The FY2015-16 audit has been completed, and at this writing, we are scheduled to have the Financial Reports approved by the Finance Committee and then presented to the full Council of Directors for approval at our October 2016 meeting. I am pleased to report that through the fine work of Jerry Swendsrud and Larry Bethel in the finance office, we have been given a "clean" audit opinion by the external auditing firm (Fiebiger, Swanson, West & Co.) for many years running. Incidentally, copies of the audited financial reports will be available from the CLB Finance Office upon request for both the Seminary and the CLBA.

OPERATIONS RECAP:

This past year was a very challenging year. We saw a steady decrease in contributions vs. our anticipated budget all the way from June through the month of February. In March and April we were able to see the monthly contributions come in at a higher rate than budgeted for those months. But the outcome when the year was finished was still a deficit in our contribution goals of around \$391,000. However, we were blessed! We did end the year with approximately only a \$150,000 deficit. That was accomplished in different ways: enforcing a freeze on nonessential spending, receiving higher than budgeted tuition income in the seminary, and using some small estate gifts to help with the shortages in our contribution goals. Normally these estate gifts would have most likely been deferred to special ministries, but because of the mounting shortages and cash flow needs, we needed that income to keep the ministries going forward. With the extra funding from estates, tuition and underspending, we were able to end our year with a positive fund balance. We began the FY2015-16 with a combined ministries fund balance of \$475,000, and with the \$150,000 loss in fund balances for the fiscal year we were still able to end the fiscal year with a \$325,000 positive fund balance.

CAPITAL ACCOUNTS RECAP:

In our Capitalization Funds Accounts, we really only budget and monitor the Trust Fund Account and our Pension and Benefits Account. There again, we were met with challenges throughout the year, ending with a sizable loss for the year.

The major problems:

- The financial markets were flat to awful. We need to invest a sizable portion of our dollars in the financial markets due to the fact that our church deposits are at an all-time high and our church loans are at a very low balance. These deposits need to be liquid, safe and readily available. Economics dictates much of what happens in these accounts and our return on our investments, and our policy is to invest in conservative funds, ones that agree as much as possible with our Statement of Faith. Those do not always have the highest rate of returns. We keep saving that we are "in it for the long haul," but we must remember that we calculate and report our gains and losses on a monthly basis.
- 2. As just mentioned, our church loans

are at a very low balance. Of the 8.7M in our endowment account, we have loaned out to churches only about 6.7M, thus leaving 2.0M. Throw into that mix about 2.6M in church deposits, and we sit with about 4.7M looking for a return of 6.0% and not being able to find even 0%. In recent months, I have brought approximately half of that amount back into our high yield savings account, drawing a .325% rate of return. The good thing about that High Yield Savings? We are not losing any money. Here again, we are trusting the Lord to move in ways we do not even know. So as your congregations contemplate your building needs and are in need of funding, I would love to have a conversation with you. Remember, all interest paid on any loan with the Church of the Lutheran Brethren Trust Fund is supporting the ministries of the CLB.

In our Pension and Benefits Account, things went well. Minor changes were needed, but we did end the year on a positive note.

As a closing note, the information presented on page 23 is included so as to allow us to report to you the giving trends for each of our Ministries. Each year on a calendar basis we report to each church the giving to the ministries of the CLB.

Thanks for allowing me to be part of the CLB Mission Team. It is indeed an honor to serve the Lord in this way with the other fine people on the Mission Team and the Council of Directors.

For any who would like to know more information, please don't hesitate to contact me at lrogness@clba.org or call (218)739-3336.

Mr. LaWayne Rogness serves the Church of the Lutheran Brethren as Director of Finance and Personnel.

Church of the Lutheran Brethren of America Fiscal Year-to-Date Contributions Report for the 12 months: May 1, 2015 - April 30, 2016

	III.	Fiscal Year 2015-16	9	FY 2014-15		FY 2013-14	241	FY 20	FY 2012-13
	Total	Actual		Actual	% of	Actual	% of	Actual	% of
	Contribution	Received	Goal	Received	Goal	Received	Goal	Received	Fiscal Year
FUND	Goal: 5/1 - 4/30	Thru 4/30	Received	thru 4/30	Received	Thru 4/30	Received	Thru 6/30	Goal
Communications Ministry	\$10,000	\$11,198	112%	\$12,080	34%	\$15,627	37%	\$29,221	73%
(CLB Publications)									
General Ministries	1,002,601	\$1,009,833	101%	\$1,009,041	130%	1,029,177	142%	677,878	%96
Lutheran Brethren Seminary	405,000	\$349,044	%98	\$385,964	74%	376,998	94%	399,167	106%
North American Mission	250,000	153,703	61%	211,276	74%	193,511	73%	218,075	82%
International Mission	1.045.000	\$888.285	85%	\$1 029 577	%96	951.311	%28	1 037 834	101%
I OF Advancement	157 312		43%	1 673	100%	1,620	100%	1 926	400%
	10.00) 	2			030'-	
TOTALS - Budget Goal	\$2,869,913	2,479,360	%98	2,649,511	%86	\$2,568,244	102%	\$2,364,100	%66
	Balance Needed	\$390,553	2425						

%66

\$2,364,100

400%

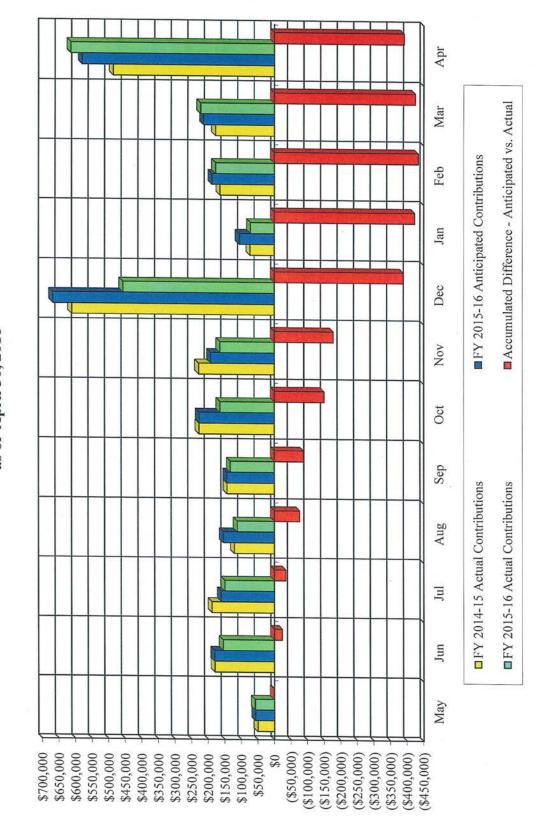
\$2,532,339

%86

2,649,511

Prior fiscal year Final Total Received

CHURCH OF THE LUTHERAN BRETHREN OF AMERICA Fiscal Year 2015-16 Month-by-Month Contributions as of April 30, 2016



CONSOIIdated Statement of Revenues, Expenses, and Fund Balances For the Fiscal Years Ended April 30, 2016 and 2015 (AUDITED)

	OPFR4	OPERATING FIIND GROUP	dillo	L	CAPITALIZ	CAPITALIZATION FIIND GROUP	BOILD	7	TOTAL ALL ELINDS	
	Year Ended	Year Ended	%	ž	Year Ended	Year Ended	%	Year Ended	/ Year Ended	%
	4/30/16	4/30/15	Change	,	4/30/16	4/30/15	Change	4/30/16	4/30/15	Change
REVENUES:										
Contributions and Capital Gifts	\$ 2,476,038	\$ 2,649,811	-6.6%	(A)	329,909	\$ 409,891	-19.5%	\$ 2,805,947	7 \$ 3,059,702	-8.3%
Non-Recurring Special Gifts / Gifts to Endowments	112,074	67,429	66.2%		38,252	37,085	3.1%	150,326	6 104,514	43.8%
Grants and Other Income	146,607	7,422	1875.3%		64,267	73,548	-12.6%	210,874	4 80,970	160.4%
Interest and Investment Income	5,081	1,305	289.3%		173,166	468,687	-63.1%	178,247	7 469,992	-62.1%
Lutheran Brethren Seminary Operations	281,039	242,620	15.8%		•	1	%0.0	281,039	9 242,620	15.8%
Faith & Fellowship Press Operations	94,729	99,870	-5.1%		•	Ē	%0.0	94,729	99,870	-5.1%
Youth Ministries Special Events Operations	183,727		100.0%		•	3	%0.0	183,727	- 2	100.0%
Benefit Fund Operations	ı	*	%0.0		531,898	455,867	16.7%	531,898	8 455,867	16.7%
Pension Fund Operations			%0.0	1	753,543	745,146	1.1%	753,543	3 745,146	1.1%
Total Revenues	3,299,295	3,068,457	7.5%		1,891,035	2,190,224	-13.7%	5,190,330	5,258,681	-1.3%
EXPENSES:										
Program and Mission (Including Cost of Goods Sold)	2,775,416	2,327,315	19.3%		1,465,161	1,532,531	-4.4%	4,240,577	3,859,846	86.6
Loss on Sale / Campus Realignment	3	1	%0.0		800,335	118,853	573.4%	800,335	5 118,853	573.4%
Administrative Salaries and Benefits	571,367	606,387	-5.8%		96,259	113,658	-15.3%	667,626	3 720,045	-7.3%
Publicity and Communication	133,551	106,911	24.9%		12,019	12,860	-6.5%	145,570	119,771	21.5%
Travel and Meetings	31,246	100,786	%0.69-		1,975	2,543	-22.3%	33,221	103,329	-67.8%
Utilities, Repairs and Maintenance	33,502	39,168	-14.5%		47,147	37,916	24.3%	80,649	77,084	4.6%
Office and Administrative Expenses	102,640	145,661	-29.5%		43,642	43,544	0.5%	146,282	189,205	-22.7%
Interest on Borrowed Funds	i	•	%0.0			i	%0.0	î.		%0.0
Property, Liability and Worker's Comp. Insurance	31,057	27,422	13.3%		2,670	4,986	-46.5%	33,727	32,408	4.1%
Non-Cash Expenses (Depreciation and Bad Debt)	3,031	3,361	-9.8%		165,711	176,897	-6.3%	168,742	180,258	-6.4%
Total Expenses	3,681,810	3,357,011	%2.6		2,634,919	2,043,788	28.9%	6,316,729	5,400,799	17.0%
Excess (Deficiency) of Revenue over Expenses	(382,515)	(288,554)	32.6%		(743,884)	146,436	%0'809-	(1,126,399)	(142,118)	692.6%
INTERFUND TRANSFERS:	107277	1,000	700 27		770	0	71 20			ò
Transfers of Trust Fund Endowment Farnings	104 077	730 086	-10 1%		(104 077)	(330 086)	10 1%		1 66 ()	0.0%
Other Interfund Transfers	43,184	230,703	-81.3%		(43,184)	(230,703)	-81.3%	1	r	0.0%
Total Transfers	232,543	461,752	-49.6%		(232,543)	(461,752)	-49.6%	•		%0.0
Overall Fiscal Year Surplus (Deficit)	(149,972)	173,198	-186.6%		(976,427)	(315,316)	209.7%	(1,126,399)	(142,118)	692.6%
BEGINNING FUND BALANCE - May 1, 2015 and 2014	475,225	302,027	%29	13	13,766,941	14,082,257	-2.2%	14,242,166	14,384,284	-1.0%
ENDING FUND BALANCE - April 30, 2016 and 2015	\$ 325,253	\$ 475,225	-32%	\$ 12	12,790,514	\$ 13,766,941	-7.1%	\$ 13,115,767	\$ 14,242,166	-7.9%

OPERATING FUND GROUP: Communications Ministry, General Ministries, North American Mission, Lutheran Brethren Seminary and International Mission.

CAPITALIZATION FUND GROUP: Trust Fund, Property and Equipment Fund, Pension and Benefit Fund, NAM Capital Projects Fund, IM Capital Projects Fund, LBS Student Aid Fund, and LBS Capital Projects Fund.

CHURCH OF THE LUTHERAN BRETHREN OF AMERICA Consolidated Balance Sheets as of April 30, 2016 and 2015 (AUDITED)

		OPERAT	NG F	OPERATING FUND GROUP			CAPITALIZ	CAPITALIZATION FUND GROUP	GROUP		70	TAL	TOTAL ALL FUNDS	
		as of	10	as of	%		as of	as of	%		as of		as of	
		4/30/16	14	4/30/15	Change		4/30/16	4/30/15	Change	e l	4/30/16		4/30/15	9
ASSETS: (What We Own)														
Cash and Cash Equivalents	s	154,260	69	176,463	-12.6%	69	143,230	\$ 143,750		-0.4%	\$ 297,490	S	320,213	
Investments				ı	%0.0		6,908,713	7,042,990	0 -1.9%	%6	6,908,713	502	7,042,990	
Accounts Receivable		(8,408)		(17,281)	-51.3%		33,876	45,965	5 -26.3%	3%	25,468		28,684	
Inventory and Prepaid Expenses		45,257		38,977	16.1%		36,376	28,378		5%	81,633		67,355	
Notes Receivable		ï			%0.0		6,761,685	6,473,680		4.4%	6,761,685		6,473,680	
Property Held for Resale		•			%0.0		854,300	866,094	4 -1.4%	%t	854,300		866,094	
Deferred Gifts Receivable		ì		*	%0.0		22,949	22,949		%0.0	22,949		22,949	
Land, Buildings and Equipment		60,964		30,419	100.4%		2,479,328	3,651,723	3 -32.1%	%	2,540,292		3,682,142	
Other Assets		136,450		120,529	13.2%			1	- 0.0	%0.0	136,450		120,529	
TOTAL ASSETS	so.	388,523	69	349,107	11.3%	69	17,240,457	\$ 18,275,529	9 -5.7%	%	17,628,980	69	18,624,636	
LIABILITIES: (What We Owe)			1											
Accounts Payable and Accrued Expenses	S		63	36,353	17.1%	69	392,337	\$ 443,550	0 -11.5%	\$ %	434,918	s	479,903	
Short-term Loans Payable		(653,568)		(784,993)	-16.7%		ı	Ē	%0.0	%((653,568)	_	(784,993)	
Deposits Payable to Others		,		٠	%0.0		3,903,384	3,885,552	5 0.5%	%	3,903,384		3,885,552	
Deferred Giff Agreements		ř		ř	%0.0		154,222	179,486	3 -14.1%	%	154,222		179,486	
Deferred Revenue		674,257		622,522	8.3%				%0.0	%	674,257		622,522	
TOTAL LIABILITIES		63,270	~	(126,118)	-150.2%		4,449,943	4,508,588	3 -1.3%	%	4,513,213		4,382,470	
FUND BALANCE: (Our Net Worth)														
Endowments & Endowments in Process		ı		15	%0.0		8,533,936	8,709,589	-2.0%	%	8,533,936		8,709,589	
Restricted/Designated Fund Balances Unrestricted Fund Balances:					%0.0		2,442,840	1,883,740	29.7%	%	2,442,840		1,883,740	
Property and Equipment		30		1	%0.0		2,847,829	3,803,737	-25.1%	%	2,847,829		3,803,737	
Other Fund Balances		325,253		475,225	-35%		(1,034,091)	(630,125)	() 64.1%	%	(708,838)		(154,900)	
TOTAL FUND BALANCES		325,253		475,225	-32%		12,790,514	13,766,941	-7.1%	%	13,115,767		14,242,166	
TOTAL LIABILITIES AND FUND BALANCES	69	388,523 \$		349,107	11.3%	8	\$ 17,240,457	\$ 18,275,529	-5.7%	%	17,628,980	8	\$ 18,624,636	
					1] T				-

-7.1% -1.9% -11.2% 21.2% 4.4% -1.4% 0.0% -31.0%

Change

%

-5.3%

-9.4%

0.5% -14.1% 8.3% 3.0% -2.0%

-7.9%

-5.3%

-25.1%

357.6%

OPERATING FUND GROUP: Communications Ministry, General Ministries, North American Mission, Lutheran Brethren Seminary and International Mission.

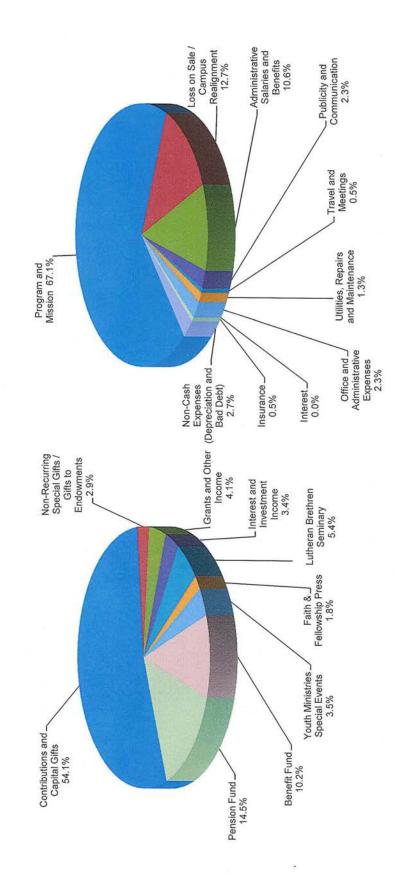
CAPITALIZATION FUND GROUP: Trust Fund, Property and Equipment Fund, Pension and Benefit Fund, LBS Student Aid Fund, NAM Capital Projects Fund, IM Capital Projects Fund.

^{*} Interfund borrowings have been eliminated during combination

CHURCH OF THE LUTHERAN BRETHREN OF AMERICA

CONSOLIDATED REVENUES Fiscal Year Ended April 30, 2016

CONSOLIDATED EXPENSES Fiscal Year Ended April 30, 2016



Date Printed: 7/8/16

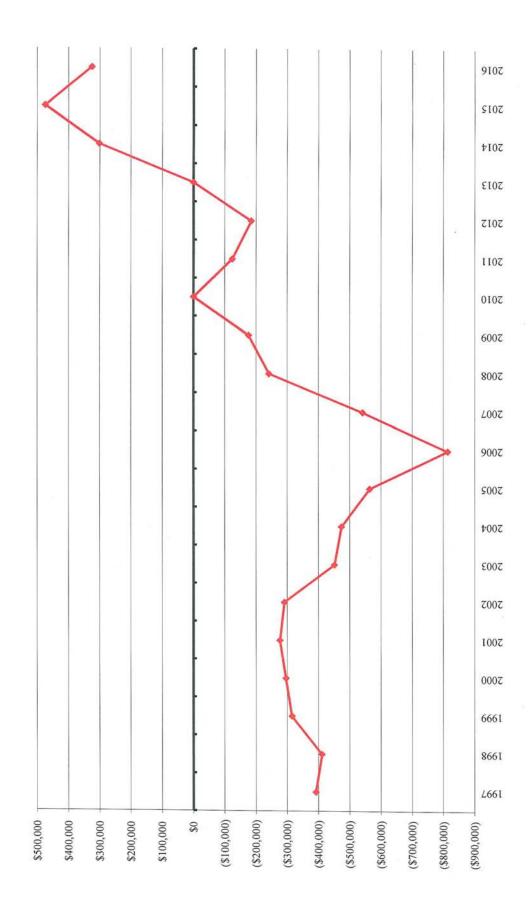
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Control Cont	- 80	91)E Advancemen		Com	munications Minis	2		eneral Ministries			LB Seminary		Nort	J. American Missik		Inte	mational Mission		ď	Overall Totals	
Particular Par	0		4/30/16		Annual	4/30/16	% of Ann		4/30/16	% of Ann	Annual	4/30/16	% of Ann	Annual	4/30/16	% of Ann	Annual	4/30/16	% of Ann		4/30/16	% of Ann
	10	t.	Y-T-D Actual	Budget	Budget	Y-T-D Actual	Budget	Budget	Y-T-D Actual	Budget	H	Y-T-D Actual	Budget	Budget	Y-T-D Actual	Budget	Budget	Y-T-D Actual	Budget	Budget	Y-T-D Actual	Budget
Controller line Controller	_																					
Control Notice Cont		157,312	63,830	40.6%	10,000	11,198		1,002,601	990,311	1 %8'86	405,000	349,044	86.2%	250,000	157,170	62.9%	1,045,000	904,485	86.6%	2,869,913	2,476,038	%6.3%
Control Protection Control Protection Control Co	_			%0.0	100,000	94,729	94.7%			0.0%	253,505	281,039	110.9%	170,000		108.1%			0.0%	523,505	559,495	106.9%
Control Report			100,000	%0:0	1,794	/	75.8%	71,100	138,499	194.8%	09'09	961,196	147.1%	129,670	-	109.4%	112,811	125,025	110.8%	376,025	595,942	158.5%
Subtract Experiment 17 72 17 12 12 17	ч-	157,312	163,830	104.1%	111,794	107,286	%0'96	1,073,701	1,128,810	105.1%	719,155	719,279	100.0%	549,670	482,760	87.8%	1,157,811	1,029,510	88.9%	3,769,443	3,631,475	%6'36
Programme and Thomasters 177.712 191.112	_															Ē			-			
Program Continue Co	-												1									
Control Administrations seems Control Registrations (See State 1) Control Registration (See State 1) <th< td=""><td></td><td>157,312</td><td>151,112</td><td>%1.96</td><td>145/140</td><td>147,320</td><td>101.5%</td><td>157,594</td><td>144,830</td><td>91.9%</td><td>661,534</td><td>667,733</td><td>102,6%</td><td>694,854</td><td>729,123</td><td>104.9%</td><td>1,024,654</td><td>935,299</td><td>91.3%</td><td>2,831,088</td><td>2,775,417</td><td>%0'86</td></th<>		157,312	151,112	%1.96	145/140	147,320	101.5%	157,594	144,830	91.9%	661,534	667,733	102,6%	694,854	729,123	104.9%	1,024,654	935,299	91.3%	2,831,088	2,775,417	%0'86
Solution Expenses 517.12 p. 202.76 p. 10.12 pl. 10.00 pl	_		7 52,654	%0:0	63,341	64,366	101.6%	450,456	395,366	1 %8'28	140,551	134,592	82.8%	58,258	52,998	91.0%	223,749	201,336	1 %0.06	936,355	901,312	%6.3%
Capati Demission College Capati Demission Co	L	157.312	203.766	129.5%	208,481	211.686	101,5%	608.050	540.196	88.8%	792.085	802.325	101.3%	753.112	782.121	103.9%	1,248,403	1.136.635	91.0%	3,767,443	3,676,729	%9'26
Capital Functional Charles Out (17) Capital Charles Out (17) Capital Functional Charles Out (17) Cap				-						\	\	\		\					-			L
Combined between companies Combined companies		\		_								\		\								
Additionary Charles Ш	-/		%0:0			0.0%	2,000		1 %0:0/			%00	/	4,718	0.0%			0.0%	2,000	4,718	235.9%	
Filtration Contributed Charges Filtration Charg	Ш	. /		%6.0	(122,800)	(126,171)	102.7%	635,581	839,588	132.1%	(115,817)	(115,817)	100.0%	(244,185)	(344,822)	141.2%	(152,779)	(152,779)	100.0%		666'66	
117704 117704 111704 1	_			%0%	26,113	26,113	100.0%	(171,930)	(171,930)	100:0%	42,887	42,887	100.0%	40,743	40,743	100.0%	62,187	62,187	100.0%	(0)		%0.0
Net Income Loss) Obsession (4,342) (700 bit) (10,115) <td>_</td> <td>157,312</td> <td>203,766</td> <td>729.5%</td> <td>111,794</td> <td>111,628</td> <td>86.66</td> <td>1,073,701</td> <td>1,207,854</td> <td>112.5%</td> <td>719,155</td> <td>729,395</td> <td>101.4%</td> <td>549,670</td> <td>482,760</td> <td>87.8%</td> <td>1,157,811</td> <td>1,046,043</td> <td>90.3%</td> <td>3,769,443</td> <td>3,781,446</td> <td>100.3%</td>	_	157,312	203,766	729.5%	111,794	111,628	86.66	1,073,701	1,207,854	112.5%	719,155	729,395	101.4%	549,670	482,760	87.8%	1,157,811	1,046,043	90.3%	3,769,443	3,781,446	100.3%
National Control Con	_			\ \			Ī			Ž			_			Ξ			Ξ			
1,12,22 1,12			(38,936)		(0)	(4,342)		•			(0)	(10,116)		(0)	·		0	(16,533)	_	(0)	(149,971	
Prior Y-TO Monthly Net Income Loss			87,282			(3,533)			(152,236)			(106,525)	/		(125,865)			(128,845)	Ξ			
Property State S	_		1			4,342	Ī		90,099			142,654	1	1		Ī		238, 130	=		•	
Presention Outcome for Dutch Point \$27,590/3 Book Street & RE States Youth Convention (Convention Fraging) Youth Convention Fraging Youth Convention (Convention Fraging) Youth Convention Fraging Youth Convention (Convention Fraging) Youth Convention (Con		Ì		Ì		4,042	Ī		90,089			142,004		Drior V.T.D Mo	ordelis Mal Income	// neel.	"Classing Appl	230, 130	VAR 006 V			
Personation of Debt Reduction Funds Section Sectio		Į	1				1			1				WIGHT INTE	many ives mount	7000)	Topic Miles	Ī	(40,000)			
Performance	ш.	9	3ook Store & F&		1		Youth Conve	antion Income: 16	3,727		Youth Converti	ion Expense: \$200	3,268				Overall Net Inc	ome (Loss)	-	1/31/16	(149,971	
Property and Personal Property and Persona	, 0	C	House Design	Doming	1		Triffon 9 Cin	Somood Somo		Ī	Dropoutty Colo C	on OOO 37 reproduc	o le	l		1	- Attack Andrew	O Not locally	-		7647 004	اِ
Rearming Fund Balance, 27115 \$ 4342 \$ 4342 \$ 90,099 \$ 11,065 \$ 12,559 \$ 5 Current Fund Balance, 27115 \$ 6,095 \$ 11,065 \$ 12,559 \$ 12,559 \$ 5 \$ 12,559 \$ 5 \$ 12,559 \$ 5 \$ 12,559 \$ 5 \$ 12,559 \$ 5 \$ 12,559 <t< td=""><td>4</td><td></td><td>2000</td><td>Norgaliza d</td><td></td><td></td><td></td><td>200000000000000000000000000000000000000</td><td></td><td></td><td>Deferred Beven</td><td>ine to cover loss o</td><td>n Conv</td><td></td><td></td><td>Ī</td><td>Prior Y-T-D Mon</td><td>this Net Income (I</td><td>(880)</td><td></td><td>475 225</td><td></td></t<>	4		2000	Norgaliza d				200000000000000000000000000000000000000			Deferred Beven	ine to cover loss o	n Conv			Ī	Prior Y-T-D Mon	this Net Income (I	(880)		475 225	
Bedrüming Fund Balance, 5f1/15 \$ 4,342 \$ 4,342 \$ \$ 11,055 \$ \$ 12,558 \$	2			l			Firmiching	9. Eivhrop								1	Prior Fiscal Year	Final Matincome	(1 000)		475 225	
Beginning Eurol Balance, 1/15 S. 142,644	13						Sillionin	2000									-	-	- (2000)		_	
Current Fund Balance, \$ 11,055 \$ 11,055 \$ 12,058 \$ <	-	- 8				\$ 4.342			660'06		S	142,654	-					238.130			\$ 475,225	
Alteration of Debt Reduction Funds \$	_	65							11.055		V.	132 538						221 597			\$ 325.254	
Abcoattor of Debt Reduction Funds S . . S . . S .		<u>'</u> L					F				1_		Ī	_			-		Ε	_		
Final Ending Fund Balance, 08/31/15 \$ (39,336) \$. \$ \$ 11,055 \$ 5 . \$ \$	Allocation of Debt Reduction Funds	\$				- \$					\$				- 3							
	48 Final Ending Fund Balance, 08/31/15	s	(39,936)			. \$			\$ 11,055		\$	132,538						221,597			\$ 325,254	
	49				1																	

Church of the Lutheran Brethren Capitalization Fund Group Financial Performance At-a-Glance as of April 30, 2016 (Twelve Months @ 100.00%)

Change in Endowments B/S																		
Investment/Dividend/Gains Income			-			-	Ż	NAM/Sem/IM	-		Seminary	-			_			
//	Amoual Budger Y-	Trust Fund 4/30/16 % Y-T-D Actual B	% of Ann Budget	Proper Annual Budget	Property & Equip Fund nual 4/30/16 % or iget Y-T-D Actual Bu	und % of Ann Budget	Capita Annual Budget Y.	Capital Projects Fundual 4/30/16 % of cet Y-T-D Actual Bu	und % of Ann Budget	Stude Annual Budget Y-	Student Aid Fund II 4/30/16 % If Y-T-D Actual B	d % of Ann Budget	Pensio Annual Budget	Pension & Benefit Fund ual 4/30/16 % odet Y-T-D Actual B	nd % of Ann Budget	Annual Budget	Overall Totals 4/30/16 Y-T-D Actual	% of Ann Budget
Support and Revenue: Contribution Support		38,054	0.0%			0.0%			0.0%		91,809	0.0%			0.0%		329,518	0.0%
Investment Inc/Gain/(Loss)	630,000	169,414	26.9%			0.0%		(5,390)	0.0%		966	0.0%	2,000	7,877	393.9%	632,000	172,897	27.4%
Operations Income Other Revenue			0.0 %0.0		59,350 (382,606)	0:0 %0:0		802,069	0.0 0.0 0.0			0.0 0.0	1,190,000	1,285,441 7 621	108.0%	1,190,000	1,344,791 420,084	113.0% 0.0%
Total Support & Revenue	630,000	207,468	32.9%	-	(317,749)	0.0%	-	990,827	0.0%		92,805	0.0%	1,192,000	1,293,939	108.6%	1,822,000	2,267,290	124.4%
Expenses and Transfers: Program Expenses Gen & Admin Expenses	114,000 121,655	94,496	82.9% 140.4%		136,950	0.0 %0.0		20,121 5,319	0.0		141,217 4,500	0.0	1,169,500	1, <mark>209,327</mark> 51,806	103.4%	1,283,500	1,465,161 369,422	114.2% 196.5%
Subtotal Expenses	235,655	265,343	112.6%	/	136,950	0.0%		25,440	0.0%	-	145,717	0.0%	1,235,870	1,261,133	102.0%	1,471,525	1,834,583	124.7%
Transfers Out (In): Capital Purchases Other Transfers Out Endowment Earnings Paid	425,000	- 229,711 308,038	0.0% 0.0% 72.5%		000'005	%0.0 %0.0 %0.0		43,184 368,791	0.0 0.0 0.0		- (802,069) (41,801)	0.0 %0:0 0:0	(22,500)		0.0 0.0 0.0 0.0	402,500	43,184 296,433 266,237	0.0% 0.0% 66.1%
Total Expenses & Transfers	660,655	803,092	121.8%	_	636,950	0.0%		437,418	%0:0		(698,153)	0.0%	1,213,370	1,261,133	103.9%	1,874,025	2,440,437	130.2%
Net Income (Loss)	(30,655)	(595,624)		-	(954,699)	- - -		553,412			790,958		(21,376)	32,806	- - -	(52,025)	(173,147)	332.8%
Beginning Fund Balance, 5/1/15 Current Fund Balance, 04/30/2016		8,106,1/8			3,503,737			1,404,909			222,565 1,013,523			229,612 262,418		' '	13,766,941	
Composition of Current Fund Balance: Unrestricted/Designated					(586,628)	`						 \		262,418	- — —		(324,210)	
restructed une income Adpeniers Restricted/Designated Earnings Endowments & Endowments/Fin-Process Property & Equip assets, af net book value		131,273 10,650 8,533,936 - - 8,675,859		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	3,435,665 2,849,037			1,738,106 - 220,215 1,958,321	-		1,013,523			262,418	-		2,762,279 8,533,936 3,655,880 14,627,885	
Endowments Operating: \$328,985 Endowment Restricted: \$3,868 Endowment Reserves: \$86,768	Rents-Churches/Home Loss on Sale of As. Seminary Building Costs	ne Assets Ssts		<u> </u>	Scholarship Gifts Scholarships Award					Pen/Ben Income Pen/Ben Pay-outs Endowments Com	Pan/Ban Income / Pan/Ban Pay-cuts Endowments Coming at EOY							

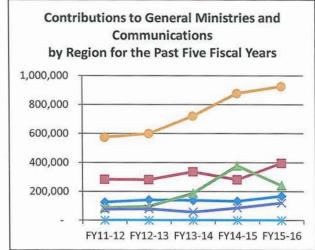
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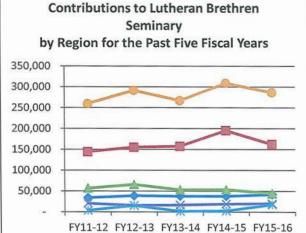
Church of the Lutheran Brethren of America Operating Ministries Fund Balance for the 20 Year Period Ended April 30, 2016

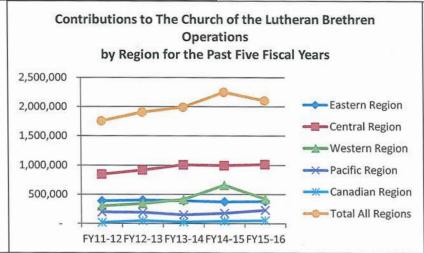


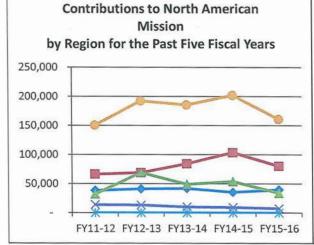
Church of the Lutheran Brethren of America Capitalization Ministries Fund Balance for the 20 Year Period Ended April 30, 2016

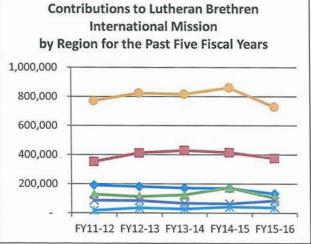












2016-17 BUDGET REPORT

CLB

LAWAYNE ROGNESS

2016-17 BUDGET SUMMARY:

The 2016-17 Operating Ministries Budget passed by the Church of the Lutheran Brethren (CLB) Council of Directors (COD) this June, is a "balanced" budget (revenues equal to expenditures). It assumes a contribution goal of \$2,500,000 which is a 7.8% decrease over last year's \$2,712,601 targeted budget. In addition to the Operating Ministry budget, we also are now budgeting for our advancement initiative, "Lifting Our Eyes". In conjunction with our Operating Budget of \$2,500,000 we are also budgeting a contribution goal of \$203,507 for our LOE initiative. These are dollars that will be spent on basically two newer areas, that of funding our new Director of Advancement and a new missionary couple in December of 2016, and the continued support of two church plants: Epiphany Lutheran in Manhattan, NY and Redemption Lutheran of Pasadena, CA. Our combined contribution budget is \$2,703,407 plus other revenue and support of \$987,706 for a combined Budget Total for FY2016-17 of \$3,691,113 as compared to FY2015-16 of \$3,774,443, or a reduction of \$83,330 or (2.2%).

OPERATIONAL BUDGET NOTES:

In developing the FY2016-17 CLB Budget, the Mission Team and COD carefully considered salary increases, ministry additions, and ministry priorities. Proposed expenditures are approximately \$269,025 less than the 2015-16 budgets, but factoring in the impact of the everyother-year Youth Convention, the 2016-17 budgets are effectively decreased by about \$142,300 from last year's budget. Areas of interest in this FY2016-17 are the facts that all payrolls for existing employees were frozen at last year's wages, and due to the ACA (Affordable Care Act) we saw double digit increases in our family health insurance premiums. With negotiations and shopping for affordable comparable plans we were able to settle on only an 18% increase in premiums. With an already tight budget in our ministries we had to find an alternative way of paying for the insurance increase. The proposal to lower our pension contributions from 8% to 4% was agreed to by the COD and thus the budget was balanced. We did not take cash dollars from our employees, rather dollars that would affect their retirement down the road at a later date. We hope this pension reduction will be for one year only.

In addition to the impact of the abovereferenced factors, the major changes in the 2016-17 Expense Budget (as compared to the prior year's budget) are summarized as follows:

1. North American Mission: Overall, the major budget decrease resulted from

- an off-year for Youth Convention. Other budget reductions include all RP travel and office allowances, decreases in RP Summits, and decreases in RP Training.
- 2. Lutheran Brethren Seminary: In the area of Operations Income, we are budgeting an increase in tuition. With our distance learning fully in place, we are finding ourselves with an increased student population. Approximately 55% of our students are on campus with the other 45% in the distance learning classroom. Professor Mark Erickson resigned his position in the Seminary and Dr. Sigurd Grindheim, a longtime adjunct professor has accepted the call to serve. With Dr. Grindheim coming on full-time, we were able to lower our budget for Adjunct Professors substantially. Other areas such as travel for the President and Faculty were reduced so as to satisfy and balance the LBS Budget.
- 3. International Mission: Overall budget decreases are reflected in many areas; the major area of cost savings is not replacing the Larsen missionary family who came home last August 2015. Other areas of savings are reduced travel for our missionaries and director, reduction in dependent schooling for missionary children,

- and home office clerical payroll reductions.
- Communications Ministry: Overall budget decrease in the areas of payroll and in reducing the payroll costs of the editing of our printed materials.
- Office of the President: Overall budget decreases are basically moving 25% of the payroll of the President into our advancement initiative and working toward having our spring COD meeting via video conferencing.
- 6. Finance: Overall budget decreases in the Finance area are basically in the area of payroll. Our Pension Benefit Coordinator went to ½ FTE in FY2015-16, and so to keep that position viable, some of the payroll from Finance went to the Pension Benefit Account, thus reducing the Finance budget by about 7.8%, along with minor miscellaneous line items.
- 7. LOE Advancement Initiative: Our LOE budget this year consists of three (3) areas of Ministry and two (2) areas of Administration. In our ministry we are funding a new missionary couple and continuing to fund two church plants. In the administrative area, we are funding the new position of Director of Advancement, and moving 25% of

the Office of the President payroll into this initiative, as mentioned above.

OTHER (NON-CONTRIBUTION) INCOME:

Contribution income provides for approximately \$2,703,507 (73%) of the overall budget. The remaining \$987,706 (27%) of the budget comes from a variety of sources. There are basically two areas: one is Operations Income (14%) and is predominantly Seminary tuition, and the other is the sale of church resources by the Communications department. The remaining other revenue (13%) comes from grants, endowments, special gifts (including a budgeted \$30,700 to the NAM budget from the sale of CLBowned assets) and various other sources.

- 1. In our Operations Income, the Lutheran Brethren Seminary (LBS) has been able to increase its income due to being able to serve more students through our distance learning program. They have increased their budgeted income during the last four years from \$150,000 in 2012-13 to \$274,885 for the year 2016-17. The other area of Operations Income is the Communications Department's online sales of printed materials.
- 2. Other Income mainly consists of endowment earnings income. At the end of the fiscal year we pay out

5% on each of the endowments: 4% goes directly to the mission ministry and 1% goes into a reserve for that particular ministry. This coming year we are budgeting in excess of \$220,000 to be used in the ministry of the CLB Missions.

Conclusion:

The \$3,691,113 Combined CLB Operation Budget for 2016-17 is an aggressive Budget. However, in light of the long-range plans of the family of churches that make up the Church of the Lutheran Brethren, and with proper information to our church family, we feel that this is a doable budget. Last but not least, we have been, and are, committing this to the Lord, asking for his guidance and blessing on the work of the CLB.

Mr. LaWayne Rogness serves the Church of the Lutheran Brethren as Director of Finance and Personnel.

CHURCH OF THE LUTHERAN BRETHREN Budget Report for the 2016 Biennial Convention

FY 2016-17 BUD	GET OVE	ERVIEW OP	ERATIN	G/LOE	MINISTRY	FUN	NDS	
	F	Y 2015-16		F	Y 2016-17	1	Increase /	%
		Budget		Add	pted Budget	_	(Decrease)	Change
REVENUES:								
Contribution Support	\$	2,869,913		\$	2,703,507	\$	(166,406)	-5.8%
Operations/Grant/Special Gifts Income		531,505			640,385	\$	108,880	20.5%
Other Revenue		373,025			347,221	\$	(25,804)	-6.9%
Total Revenue		3,774,443			3,691,113		(83,330)	-2.2%
EXPENSES:								
Program Spending		2,831,088			2,628,160	\$	(202,928)	-7.2%
General & Administrative		943,355			1,062,953	\$	119,598	12.7%
Capital Investments		-			-	\$	-	
Total Expenses		3,774,443			3,691,113		(83,330)	-2.2%
NET INCOME (LOSS)	\$	_		\$	_	\$	-	

CHURCH OF THE LUTHERAN BRETHREN Budget Report for the 2016 Biennial Convention

FY 2016-17 BUDGET	OVERVIEW TRUS	ST/PENS	SION-BENIFIT FUNI) G	ROUP	
	FY 2015-16 Budget		FY 2016-17 Adopted Budget		Increase / (Decrease)	% Change
REVENUES:				ľ		
Contribution Support	\$ -		\$ 50,000	\$	50,000	
Investment Inc. Gain/(Loss)	632,000		457,500	\$	(174,500)	-27.6%
Operations Income	1,190,000		1,328,610	\$	138,610	11.6%
Other Revenue	-		-		(168,304)	
Total Revenue	1,822,000		1,836,110	\$	14,110	0.8%
EXPENSES:						
Program Spending	1,283,500		1,306,200	\$	22,700	1.8%
General & Administrative	188,025		206,324	\$	18,299	9.7%
Other Transfers	-		-			
Endowment Pay-Outs	402,500		363,066	\$	(39,434)	-9.8%
Capital Investments	-		-		(1,250)	
Total Expenses	1,874,025		1,875,590	\$	1,565	0.1%
				Ι		
NET INCOME (LOSS)	\$ (52,025)		\$ (39,480)	\$	12,545	-24.1%

7/8/16 Church of the Lutheran Brethren Composite Operating Ministries Budget For FY 2015-16

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A B C D	ш	ь	_ I	2	N	o z	۵.	Q R	F	n	>	*	×	>	Z	AA
2 3 A Revised 5/25/2016		nat dod A			Worsion #6						-	770078				
t w	41	TO LOOK	- % of		Proposed	% of	\$ Inc./Dec %	% Inc./Dec		•		FUND-BY-FUND BREAKDOWN	EAKDOWN			
6 CLB Operating Ministries	_	FY2015-16	Total	Breakdown	FY2016-17	Total	New FY vs. N	New FY vs.	North American	RJ LB	Inti	Communication	General	General	LOE	GRAND
		Budget R	Revenue F	FY2016-17	Budget	Revenue	Prior FY	Prior FY	Mission	Seminary	Mission	Ministry	Min OoP	Min – Fin	Advancement	TOTALS
8 Contribution Income:		2,712,601	75.0%		2,500,000	74.7%	(212,601)	-7.8%								•
		•			•											
		2,712,601	75.0%	1 1	2,500,000	74.7%	(212, 601)	-7.8%	232,500	367,500	950,000	10,000	940,000			2,500,000
Grants & Special Gifts Income:	000 0	2,000	0.1%	* 000 +	126,000	3.8%	124,000		0.105	0.147	0.380	0.004	0.364			1.00
www.cub.dani One-Time Funds (Estates, etc.)	21,100			125,000 *						-	•	•	125,000			125,000
Operations Income: ***		529,505	14.6%		374,885	11.2%	(154,620)	-29.2%								1
Regional Support LB Seminary - tuition, fees, etc.	6,000	•		274,885 *	•					274,885						274,885
Communications - goods, services *** Youth Event (NAM) - registr, fees	100,000			* 000,000								100,000				100,000
TOTAL REVENUE & SUPPORT		3,244,106	14.7%		3,000,885	15.0%	(243, 221)	-7.5%	232,500	643,385	950,000	110,000	1,065,000			3,000,886
OTHER REVENUE 28 Def. Revenue & Transfers Income:	**	373,025	10.3%	*	347,221	0.0%	(25,804)	-6.9%		000	000		400			6
Endowment Earnings Sale of assets to NAM support	219,525 ***			222,121 * 30,700 *	٠	(4.0% P ₂	yout)		43,096 30,700	41,949	63,441	1,812	44,358	27,465		222,121 30,700
Other Transfers In	17,500		-					-								
34 TOTAL OTHER REVENUE	1	373,025			347,221	10.4%	(25,804)	%6·9-								347,221
37 TOTAL INCOME		3.617.131	100.0%		3.348.106	100.0%	(269 025)	-7 4%	306.296	689.334	1.063.441	111.812	1.149.758	27.465		3.348.107
		61,110,0	8/0.001		201,040,0	8/0:001	(503,050)	0/ 1:1-	007,000	too'000	th (2001)	410,111	1,140,100	OCT. 12		0,010,0
EXPENDITURES: Ministries North American Mission: ***		758,112	21.0%		593,235	17.7%	(164, 877)	-21.7%	593,235							593,235
Biennial Youth Convention Other Program Expense Budget	165,800 **			23,500 *			(10.824)	-5.0%								
Gen & Admin Expense Budget	63,258 **		-	\$1,505	•		(11,753)	-18.6%		•						
LB Seminary:	+*	792,085	21.9%	* 878 84	834,609	24.9%	42,524	5.4%		834,609						834,609
Program Library Expenses	83,379 **			78,722 *												
ndget	140,551 **			606,00.		i										
Program Expense Budget	1,024,654 ***	1,246,403	 %0:+5	* 888.056	1,102,131	8.7: \$	(90,272)	%6.0-			1,102,131					1,102,131
dget try:	223,749 **	208,481	5.8%	211,243 *	197,149	5.9%	(11,332)	-5.4%				197,149				197,149
Program Exp./Costs of Goods Sold Gen & Admin Expense Budget	145,140 *** 63,341 ***			135,066 * 62,083 *	•											
Gen Ministries - President's Office:		368,039	10.2%	- 141 252 *	337,793	10.1%	(30,246)	-8.2%					337,793			337,793
Gen & Admin Expense Budget	210,445 *			196,541	007	į										
ffice:		242,011	- %2.9		223,189	6.7%	(18,822)	-7.8%	37,103	39,079	56,665	23,797	39,081	27,465		
Gen & Admin Expense Budget	242,011			223,189 *												
62 TOTAL EXPENDITURES: Ministries		3,617,131	100.0%		3,348,106	100.0%		_								3,124,917
63 64 65 <u>TOTAL EXPENDITURES: Ministries</u>		3,617,131	111.5%		3,348,106	92.6%	(269,025)	1 -7.4%	North American <u>Mission</u> 630,338	LB <u>Seminary</u> 873,688			General <u>Min – OoP</u> 376,874	General <u>Min – Fin</u> 27,465		3,348,107
66 NET INCOME (LOSS)			- %0:0			%0.0	0	-	(324,042)	(184,354)	(155,355)	(109,134)	772,884	0		(0)
89			_•			Gen Ministry Allocations FY2016-17	Ilocations FY	2016-17	324,042	184,354	155,355	109,134	(772,884)			-
69			=	Balanced Budget	at.	NET INCOME (LOSS)	ross)		0	(0)	0	0	0	0		
70																

For FY 2015-16						O	Church of tl	Church of the Lutheran Brethren Composite Operating Ministries Budget	3rethren ies Budget							7/8/16	
В	С	E F	Н	٦	×		Z	O D	Q	R S T	n	>	W	×	>	Z	AA
2 LOE-Advancement						,											
4 CI B Advancement Ministries		Adopted FY2015-16			ш.	Proposed FY2016-17				North American	B LB	Intl	Communication	General	General	LOE	
		Budget		_	-	Budget				Mission	Seminary	Mission	Ministry	Min OoP	Min – Fin	Advancement	
2 Subtotal		157,312	100.0%	1 %		203,407	29.3%	46,08	46,095 29.3%	•	•	•	•			203,507	203,507
9 Lifting Our Eyes - Contributions	157,312			. 503	203,407				_	5	0.105 0.147		0000	0.384			
12 OTHER REVENUE 13 Deferred Revenue			0:00		009	139,600	40.7%	139, 600	00	•	•	ı	1			139,500	139,500
					80,000												
16 TOTAL INCOME		157,312	100.0%	%		343,007	100.0%	185,68	185,695 118.0%	•		•		٠			343,007
18 EXPENDITURES: Ministries	δi																
20 Program Expense Budget 21 General & Administrative Budget		157,312	100.0%			161,124 181,883	/	3,812	12 2.4%								161,124
22 23 TOTAL EXPENDITIBES: I OF Advancement		6 457 343	400.00%		e	343 007		/									
		18,181		- 8	e w	-							 -	1		' '	
25									/				Ī				
26 North American Mission: Redemption 27 Epiphany 28 LB Seminary:	30,000 53,334 73,978	*							/	New Missionary Family - Narveson Urban Church Plant - Epiphany: \$ Pasadena Church Plant: \$30,000	Vew Missionary Family - Narveson's: \$57,791 Urban Church Plant - Epiphany: \$73,333 Pasadena Church Plant: \$30,000	57,791 13					
29 Grand Totals		hatachy			_	Pasonord											
Biblo		FY2015-16			- 11	FY2016-17				North American		Intl	Communication		General		
32 Revenues		Budget			1	Budget				Mission	Seminary	Mission	Ministry	Min OoP	Min – Fin		
34 CLB Operating 35 CLB LOE-Advancement		#REF! 157,312				#REF! 343,007										343,007	385,216
37 <u>Total Revenue</u>		#REF!			H	#REF!		#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	343,007	#REF!
38 39 Expenditures																	
41 CLB Operating 42 CLB LOE-Advancement		#REF! 157,312				#REF! 343,007										343,007	343,007
43 44 Total Expenditures		#REF!				#REF!		#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	343,007	#REF!
45 Net Income/(Loss)		#REF!				#REF!	NET INCOL	NET INCOME (LOSS)		#REF!	#REF!	#REF!	#REF!	#REF!	#REF!		#REF!
						Z	Gen Minist	Gen Ministry Allocations FY2016-17	s FY2016-17	324,042							#REF!
48 49							NET INCO	NET INCOME (LOSS)		#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	\	#REF!
50																\	
16																	1

Date Printed: 7/8/16

Church of the Lutheran Brethren Capitalization Fund Group Composite Budget for Fiscal Year 2016-17

	% Budget Incr/Decr	7,000	-28.0%	5.7%	%0.0	-5.5%		3.5%	-9.8%	1.5%		-100.0%	-100.0%	10.2%	0.1%	-158.2%						
tals	FY2016-17 Budget		457,500	-		1,836,110		1,306,200	206,324	1,512,524		•	٠	363,066	1,875,590	(39,480)		12 791 721	12.752.241			
Overall Totals	FY2015-16 Final Actual	291 464	(620,219)	1,344,791		1,016,036		1,465,161	369,422	1,834,583		5,562	(260,425)	219,874	1,799,594	(783,558)						
	FY2015-16 Budget	20 000	635,000	1,257,076		1,942,076		1,261,455	228,738	1,490,193		20,000	4,500	329,500	1,874,193	67,883						
	% Budget Incr/Decr	%00	20.0%	2.7%	%0.0	2.9%		6.0%	-1.9%	2.7%		%0.0	0.0%	0.0%	2.8%	11.1%	_			-		
nefit Fund	FY2016-17 Budget		7,500	1,328,610	· · · · · ·	1,336,110		1,268,670	7 57,119	1,325,789				(19,000)	1,306,789	29,321		262 417	291.738			
Pension & Benefit Fund	FY2015-16 Final Actual		8,498	1,285,441		1,293,939		1,209,327	51,806	1,261,133	_		_	- /	1,261,133	32,806		_	_	_	e ces	
	FY2015-16 Budget		5,000	1,257,076		1,262,076		1,196,455	58,233	1,254,688				(19,000)	1,235,688	26/388	/	\	_	_	Penson & (Benefit) Insurance Income Costs of Pension & (Benefit) Insurances	
	6 Budge	- %00	0.0%	%0.0	%0.0	%0.0		%0.0	%0.0	%0.0		0.0%	%0.0	%0.0	%0.0	0.0%				- `	Benefit) In nsion & (E	
y Fund	FY2016-17 (Budget	•	•	•				•	•			•		•				211 454	211.454		Penson & (E Costs of Per	
Seminary Student Aid Fund	FY2015-16 Final Actual	91.809	966		. /	92,805		141,217	4,500	145,717			(41,802)		103,915	(11,110)						
	FY2015-16 Budget						\	\			\	` .	\	/	. /							
- <u>-</u>	% Budget	- %00	0.0%	%0.0		%0.0		0.0%	0.0%	0.0%		%0.0	0.0%	0:0%	%0:0	0.0%	/	_	\	\		
em/IM ects Funds	FY2016-17 Budget	•	•						•			•						1 958 390	1.958.320		come / Awards	
NAM/Sem/IM Capital Projects Funds	FY2015-16 Final Actual	194 148	(5,390)			188,758		20,121	5,319	25,440		43,184	(433,278)		(364,654)	553,412					Scholarships: Income Awards	
	FY2015-16 Budget				/ -	-	<u></u>				_											
	% Budget Incr/Decr	%00	0.0%	%0.0	%0:0	%0.0		%0.0	%0.0	%0.0		0.0%	0.0%	%0.0	%0.0	%0:0						
auip Fund	FY2016-17 Budget	•							•							•	/	2 849 636	2.849.036	20010010		
Property & Equip Fund	FY2015-16 Final Actual	5.507	(793,737)	59,350	7 -	(728,880)			136,950	136,950	_	(37,622)	126,491		225,819	(954,699)					Life Estate Gift	
	FY2015-16 Budget		•			/-	\	/	\	.//	\	_	•	/-	/	/	/					
	% Budget	- %00	-28.6%	%0.0	%0.0	-26.5%		-42.3%	-12.5%	-20.7%	_	-100.0%	-100.6%	%9.6	10.9%	-265.8%	/	_	\	_	/	
pun <u>.</u>	FY2016-17 Budget	20 000	450,000			200,000		37,530	149,205	186,735				382,066	568,801	(68,801)	/	7 510 494	7.441.698	/	Lots	preciation
Trust Fund	FY2015-16 Final Actual	//	169,414			169,414		94,496	170,847	265,343			88,164	219,874	573,381	(403,967)			1		oss on Seminary Building & Lots Rental Income	rs & Maint., De
	FY2015-16 Budget	20 000	630,000			000'089		65,000	170,505	235,505		20,000	4,500	348,500	638,505	41,495			1/30/17		Loss on Semin	Utilities, Repairs & Maint., Depreciation
Estates, Special Gifts, etc	Interest on Invmt's/Fund Bal.	Support and Revenue:	Investment Inc/Gain/(Loss)	Operations Income	Other Revenue	Total Support & Revenue	Expenses and Transfers:	Program Expenses	Gen & Admin Expenses	Subtotal Expenses	Transfers Out (In):	Capital Purchases	Other Transfers Out	Endowment Earnings Paid	Total Expenses & Transfers	Net Income (Loss)		Beginning Fund Balance 5/1/16	Budgeted Ending Fund Balance: 4/30/17			

CHURCH OF THE LUTHERAN BRETHREN OF AMERICA Employee Salary/Wage Schedule

Updated: June 14,2016

													ĺ			
EXPLANATION / COMMENT					NOTE: All Regional Pastor salaries are "tied" to a common base salary.	Differences in actual pay are intended to compensate for regional cost-	of-living differentials.	Changing of Regional Pastors			New Position: Start Date June 2016			New Seminary Professor - Start Date August 2016		Position was converted to a 0.5 FTE in September 2015
% CHANGE (7) vs. (8)	0.0%	0.0%	0.0%	%0:0	2.0%	0.0%	0.0%	-1.4%	%0:0	%0:0	%0.0	%0.0	%0:0	1.0%	0.0%	-67.4%
FY 2016-17 Budget	77,500	72,838	70,824	70,152	67,447	71,921	67,447	65,500	63,404	800'99	65,000	64,531	61,000	000'09	59,393	15,880
FY 2015-16 Budget	77,500	72,838	70,824	70,152	860'99	71,921	67,447	66,418	63,404	800'99	,	64,531	61,000	29,390	59,393	48,658
FY 2014-15 Budget	73,023	70,959	69,406	68,757	860'99	70,483	860'99	66,418	48,130	64,407	,	63,240	60,180	59,390	57,953	47,685
FY 2013-14 BUDGET	75,246	68,272	68,044	66,112	64,802	69,101	64,802	65,116	62,915	62,180	,	62,000	29,000	57,336	55,949	42,250
FY 2012-13 BUDGET	73,555	66,043	66,514	64,626	63,345	67,547	63,652	63,345	46,817	60,628	•	58,200	56,104	55,906	47,250	41,000
FY 2011-12 BUDGET	71,761	64,640	64,890	63,049	61,800	65,900	62,100	61,800	006'09	59,414		64,890	55,825	54,786	17,600	50,950
FY 2010-11 BUDGET	70,770	63,515	63,930	62,118	006'09	55,825	006'09	006'09	40,000	58,536	,	63,930	55,000	53,976	56,381	50,200
POSITION / TITLE	CLB Synodical President *	Seminary Dean/Professor A	Director, International Mission *	Seminary President/Professor D	"Lead" Regional Pastor, NAM:C	Regional Pastor, No Amer Mission:E	Regional Pastor, No Amer Mission:W	Regional Pastor, No Amer Mission:P	Regional Pastor, No Amer Mission:CLBC	Seminary Professor C	Director, Associate for Advancement	Director, Finance & Personnel	Director, Communications & Prayer	Seminary Professor E	Seminary Professor F	Pension & Benefit Coordinator

Mission Team and Seminary Directors (75-95% of Target): \$59,683 to \$75,598. CLB Synodical President (95-100% of Target): \$75,598 to \$79,577.

3. Regional Pastors (75-90% of Target): \$55,683 to \$71,619.

Skilled/Technical Workers (45-60% of Target): \$35,810 to \$47,745 5. Professional Workers: (55-70% of Target): \$43,767 to \$55,704

Other Personnel:

Budgeted Field Salaries for full-time overseas missionaries for FY2016-17 range from \$43,944 to \$53,604, depending on marital status, family size, and field of service. The FY2015-16 budgeted field salaries ranged from \$43,944 to \$53,004. Each missionary's base salary is converted to an amount that will translate to these amounts based on economic conditions and foreign currency considerations in each field. All salary budget figures reported are exclusive of the housing provided to each missionary family.

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6.14.16

61416

Budgeted FY2016-17 wages for ongoing Office & Support Personnel range from \$13.12/hr to \$23.31/hr. The FY2015-16 budgeted wages for these positions ranged from \$13.12/hr. to \$23.31/hr

All full-time employees of the Church of the Lutheran Brethren receive a benefit package consisting of employer-paid health insurance with the exception that employee is responsible for \$250/mo. if on family coverage, term life and long-term disability insurance, and an 8% employer contribution to the employee's pension account. For ordained and commissioned employees, the "dual status" concept is recognized, meaning that the employer does not pay the normal payroll (FICA) tax on those workers. In view of those savings, the CLBA also contributes the "saved" payroll taxes to those dual status employees to reimburse approximately 50% of the self-employment tax liability for each employee. The Synodical President and a Mission Team Director (see """ above) are provided with the full-time use of a CLBA-owned vehicle. Any unreimbursed personal usage of those vehicles is valued annually and included as taxable income on the Form W-2, as specified by law.

Note: Due to budget constraints in FY2016-17, the 8% pension contribution has been lowered to 4%. This is a one year budget change.

Comparative Information:

The salaries of the ten highest-paid pastors of CLB congregations range from \$73,700 to \$88,610 (based on February 2016 pension data). These figures do not always reflect all ministry-related income (e.g., love offerings, non-cash gifts, or honorariums). "Pension salary" does include a compensating addition of 33% on top of the actual paid cash salary for those pastors living in a church-provided parsonage.



www.CLBA.org

ONE VISION, TOGETHER

We see God stirring in our Church a fresh passion to reach beyond our own comfort to all people among whom God places us. We embrace God's mission to bring the life-changing Gospel to unreached people in Asia and Africa, and we sense God convicting us to more intentionally reach out to people who live in our midst in North America as well.

CLB Vision Statement

ONE MISSION, UNDONE

In response to God's person and grace, we worship him with everything we are in Christ, serve one another in Christian love and share the Gospel of Jesus Christ with all people.

CLB Mission Statement

